### **USSEC Global Strategy Session**

Thomas Hammer, President
National Oilseed Processors Association
San Antonio, Texas
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### **NOPA Members**

- 13 NOPA member companies
- Account for 95% of U.S. soybean crush
- Operate 63
   processing plants in 19 states, including 57 that process soybeans
- Crush 1.645 billion bushels, comprising almost 52% of U.S. soybean farmers' production in 2013/14



## **NOPA** Membership

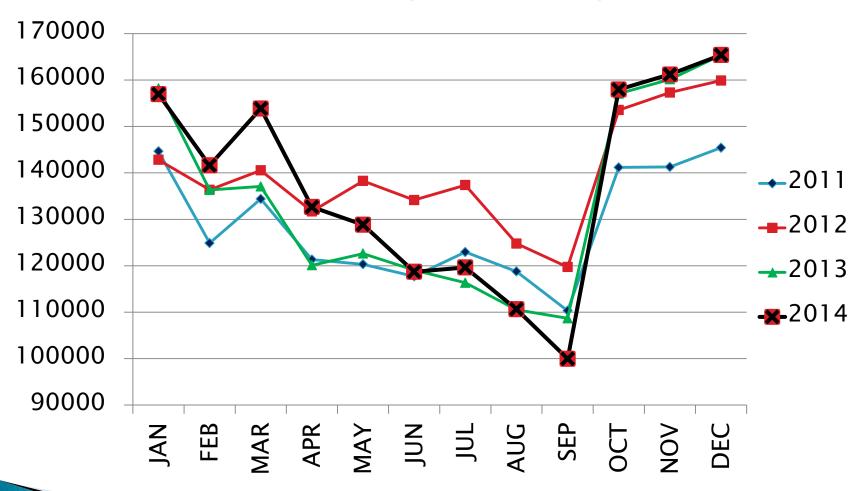
- Ag Processing Inc.
- Archer DanielsMidland Company
- Bunge North America
- Cargill, Incorporated
- CHS
- Consolidated Grain and Barge Company
- Incobrasa Industries, Ltd.

- Louis Dreyfus Commodities
- Northstar Agri Industries
- Owensboro Grain Company
- Perdue Grain & Oilseed, LLC
- Riceland Foods, Inc.
- Zeeland Farm Soya

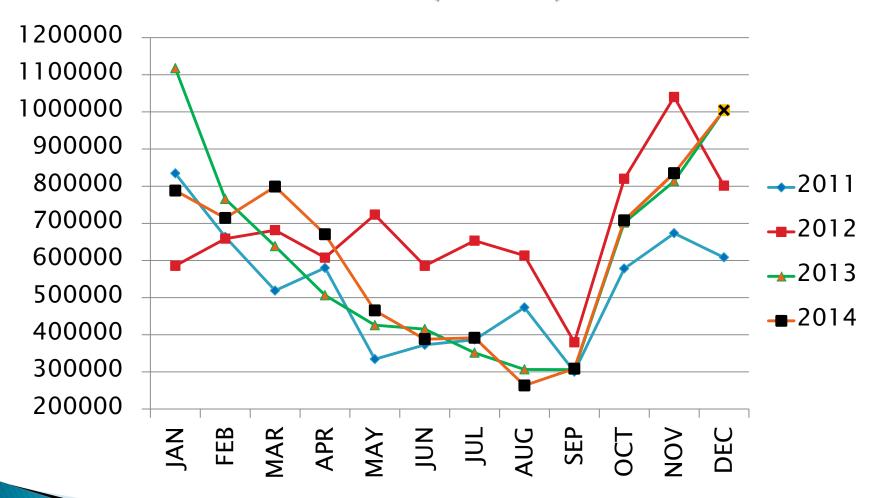
## Can U.S. Crushers Export more Soybean Meal?

- U.S. processors investing in their crush plants to increase efficiency and capacity
- NOPA monthly crush & export numbers are at record levels
- Volume of U.S. soymeal exports is now 30% of total production - up steadily over the past decade
- Steady growth in U.S. meat & poultry exports provides steady growth of soymeal disappearance
- With this year's larger soybean production (and other crops) the transport system is functioning
- U.S. soybean crushers can & will export more soymeal as long as the domestic soybean crop continues to expand through the use of enhanced technology and improved farming practices & protein levels remain competitive!

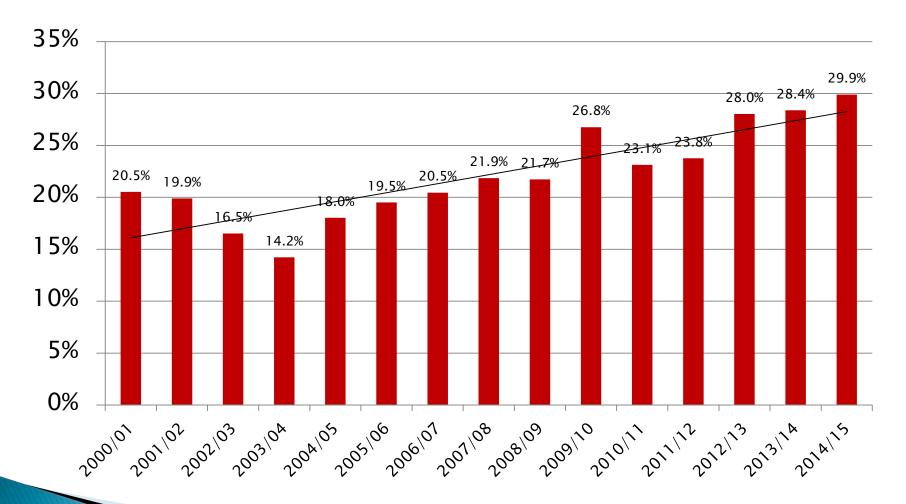
## NOPA Soybean Crush CY2011-2014 (000Bu.)



# NOPA Soybean Meal Exports CY2011 - 2014 (tons)



## U.S. Soymeal Exports As Share of Soymeal Production [2000/01 - 2014/15]



### Top 10 Destinations for US Soy Meal

JAN -DEC 2013 (Value/Quantities in thousands)

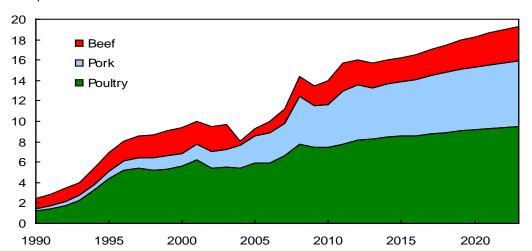
| Country                     | Rank | Value (\$)  | Quantity (M/T) |
|-----------------------------|------|-------------|----------------|
| Mexico                      | 1    | \$ 672,494  | 1,269,452      |
| Philippines                 | 2    | 605,118     | 1,120,642      |
| Canada                      | 3    | 450,645     | 895,096        |
| Venezuela                   | 4    | 395,482     | 755,097        |
| Turkey                      | 5    | 218,243     | 397,787        |
| Poland                      | 6    | 211,594     | 408,512        |
| Vietnam                     | 7    | 201,226     | 377,450        |
| Ecuador                     | 8    | 183,807     | 366,468        |
| Egypt                       | 9    | 178,781     | 328,499        |
| Dominican Republic          | 10   | 174,236     | 331,602        |
| Grand Total (all countries) |      | \$5,423,942 | 10,160,713     |

Source: USDA/FAS

## U.S. Red Meat & Poultry Exports = Steady Growth for Soymeal Usage

#### U.S. meat exports

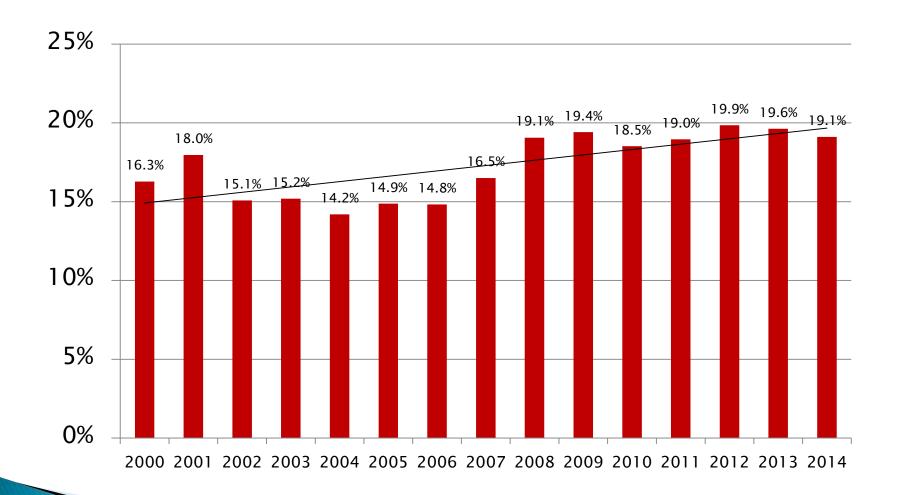
Billion pounds



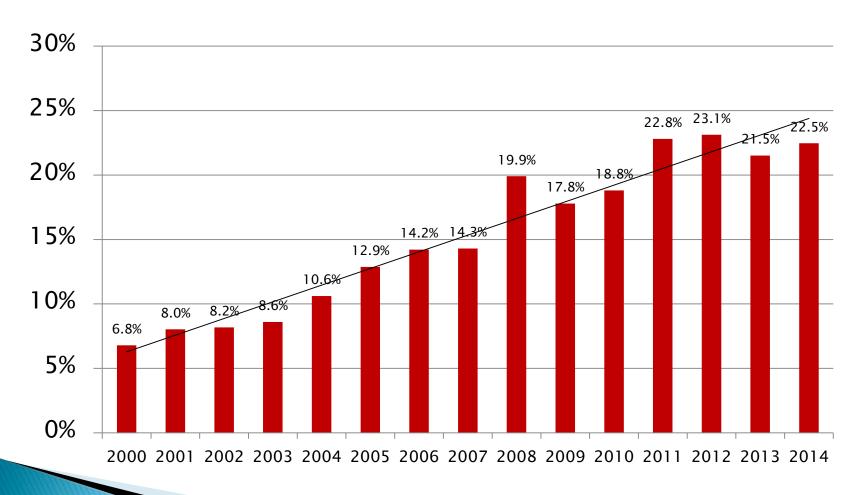


Source: USDA Long-term Projections, February 2014

## U.S. Broiler Meat Exports As Share of Broiler Meat Production (2000 - 2014)



## U.S. Pork Exports As Share of Pork Production (2000 - 2014)



Source: John C. Baize Associates

## Domestic Constraints to Exporting more U.S. Soybean Meal?

- Continuing need for greater supply of domestic soybeans
- Improving protein levels for domestic soybeans
- Increasing struggle for acres between soybeans & corn
- Making critical investments in U.S. transportation systems
- Terminating work stoppages at U.S. port facilities
- Ending unnecessary/costly Federal & State environmental & safety/health regulations on U.S. processors and farmers
- Combating anti-GMO Federal & State legislation
- Maintaining market-oriented farm programs
- Overcoming anti-trade sentiment from far Left & Right

## Global Constraints to Exporting more U.S. Soybean Meal?

- Increased competition/production South America, India, etc.
- Increased competition from mid-level proteins: DDGs, canola, etc.
- Negative effect of the stronger U.S. dollar on exports
- Slowdown in economic growth rates in key markets
- Anti-competitive trade policies: DETs, GMO-labeling
- Lack of synchronous approvals and low level presence (LLP) policy for biotech crops in major foreign markets
- Not concluding regional free trade agreements: TTP, TTIP
- Breakdown of World Trade Organization (WT0): Doha

### U.S. Soymeal is Very Competitive

- Best farm-to-market system in world
- Best farm crop management
- Best delivery system
- Best risk management programs
- Diverse growing areas
- Overall quality of the soybean is worldclass



Adding Value for our Global Customers

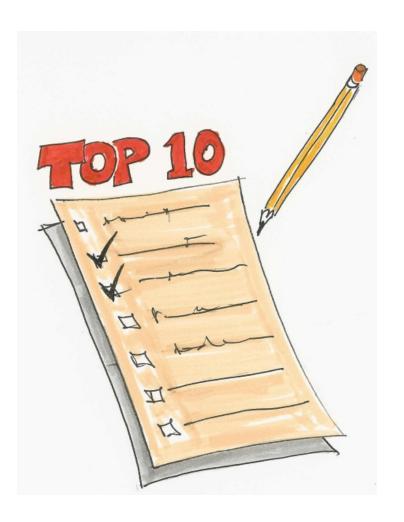
## U.S. Soybeans are Unequaled

- U.S. soybeans are the most sustainable in the world.
- U.S. laws & regulations governing farmers, grain handlers, processors & exporters are the most rigorous in the world.
- U.S. soybean meal is the best overall value in the world.



### Top Ten Reasons to Buy U.S. Soy Meal

- Nutritional Advantages
- 2. Availability of Supply
- 3. Reliability of Product
- 4. Consistency of Product
- 5. Quality/Claims Process
- Quality Adjustments for Feed Ingredient Buyer
- 7. Transportation Diversity
- 8. Sustainable Production
- 9. Market-Driven Policies
- 10. USSEC Real-Time Support to Foreign Buyers with "Boots on the Ground"



#### NOPA Values its Partnership with USSEC

- Thanks for allowing me to be a part of this important Global Strategy Session.
- On behalf of NOPA's soybean processing members, we value your ongoing efforts to promote the global use of U.S. soymeal.
- We look forward to an even closer partnership in the future.





### QUESTIONS & DISCUSSION

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