USSEC Global Strategy Session

Thomas Hammer, President
National Oilseed Processors Association
San Antonio, Texas
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NOPA Members

- 13 NOPA member companies
- Account for 95% of U.S. soybean crush
- Operate 63
 processing plants in 19 states, including 57 that process soybeans
- Crush 1.645 billion bushels, comprising almost 52% of U.S. soybean farmers' production in 2013/14



NOPA Membership

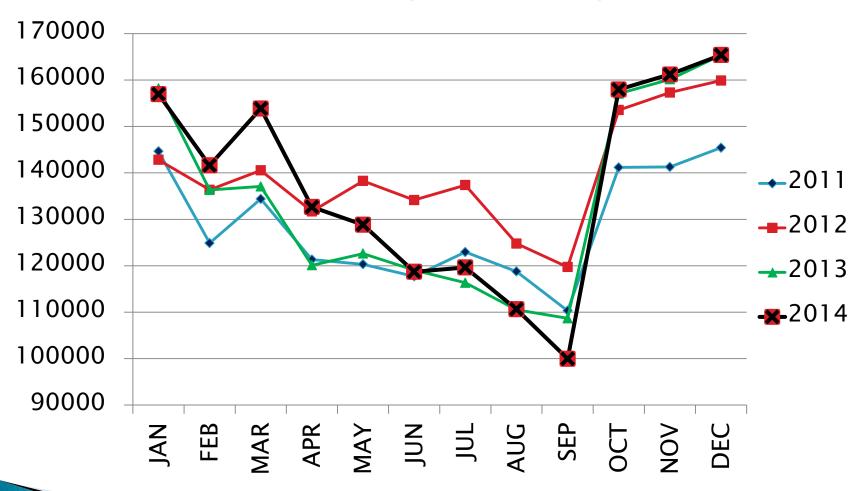
- Ag Processing Inc.
- Archer DanielsMidland Company
- Bunge North America
- Cargill, Incorporated
- CHS
- Consolidated Grain and Barge Company
- Incobrasa Industries, Ltd.

- Louis Dreyfus Commodities
- Northstar Agri Industries
- Owensboro Grain Company
- Perdue Grain & Oilseed, LLC
- Riceland Foods, Inc.
- Zeeland Farm Soya

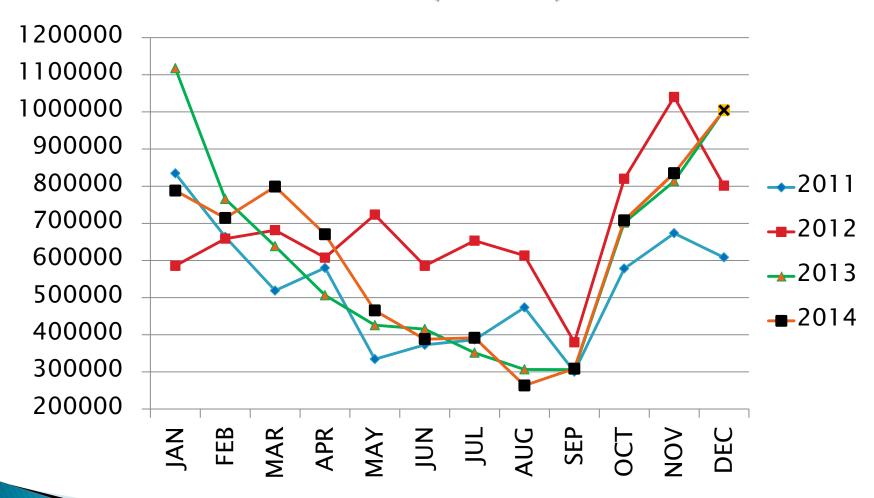
Can U.S. Crushers Export more Soybean Meal?

- U.S. processors investing in their crush plants to increase efficiency and capacity
- NOPA monthly crush & export numbers are at record levels
- Volume of U.S. soymeal exports is now 30% of total production - up steadily over the past decade
- Steady growth in U.S. meat & poultry exports provides steady growth of soymeal disappearance
- With this year's larger soybean production (and other crops) the transport system is functioning
- U.S. soybean crushers can & will export more soymeal as long as the domestic soybean crop continues to expand through the use of enhanced technology and improved farming practices & protein levels remain competitive!

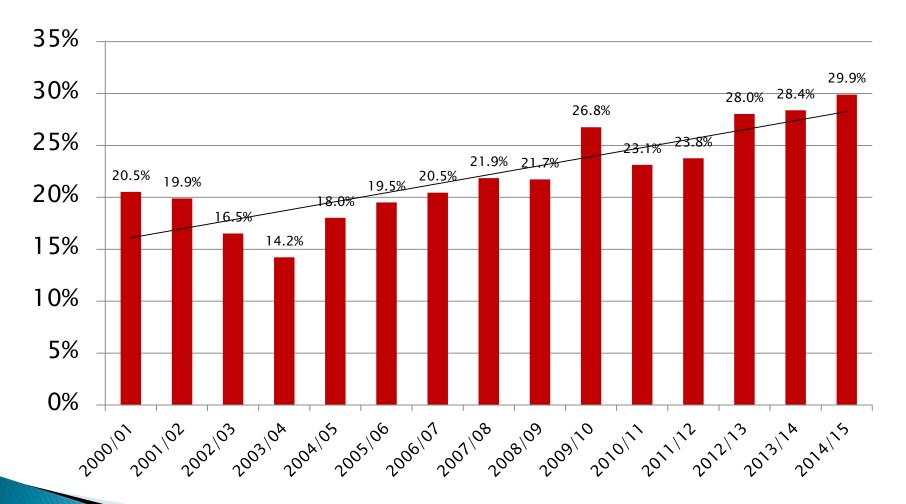
NOPA Soybean Crush CY2011-2014 (000Bu.)



NOPA Soybean Meal Exports CY2011 - 2014 (tons)



U.S. Soymeal Exports As Share of Soymeal Production [2000/01 - 2014/15]



Top 10 Destinations for US Soy Meal

JAN -DEC 2013 (Value/Quantities in thousands)

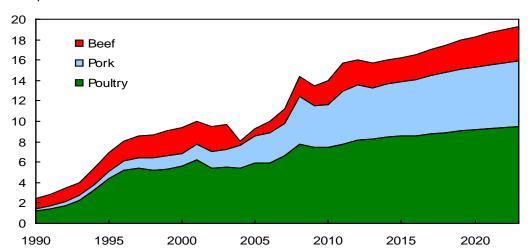
Country	Rank	Value (\$)	Quantity (M/T)
Mexico	1	\$ 672,494	1,269,452
Philippines	2	605,118	1,120,642
Canada	3	450,645	895,096
Venezuela	4	395,482	755,097
Turkey	5	218,243	397,787
Poland	6	211,594	408,512
Vietnam	7	201,226	377,450
Ecuador	8	183,807	366,468
Egypt	9	178,781	328,499
Dominican Republic	10	174,236	331,602
Grand Total (all countries)		\$5,423,942	10,160,713

Source: USDA/FAS

U.S. Red Meat & Poultry Exports = Steady Growth for Soymeal Usage

U.S. meat exports

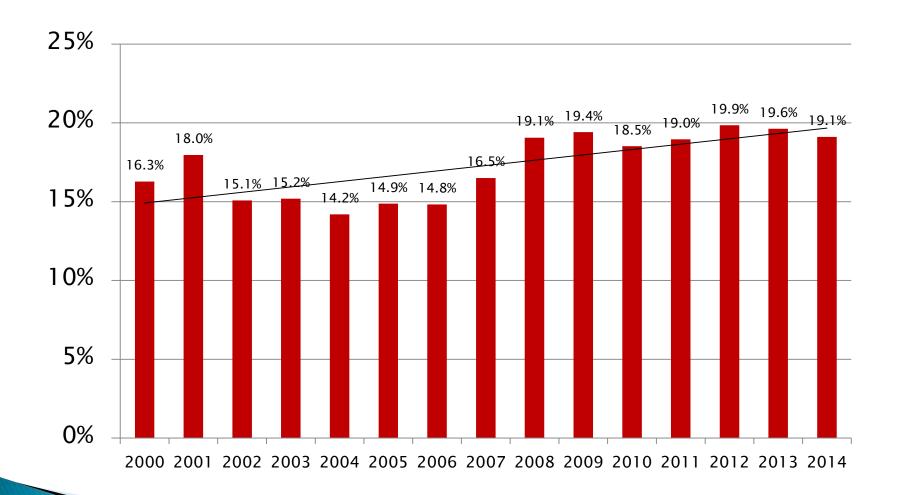
Billion pounds



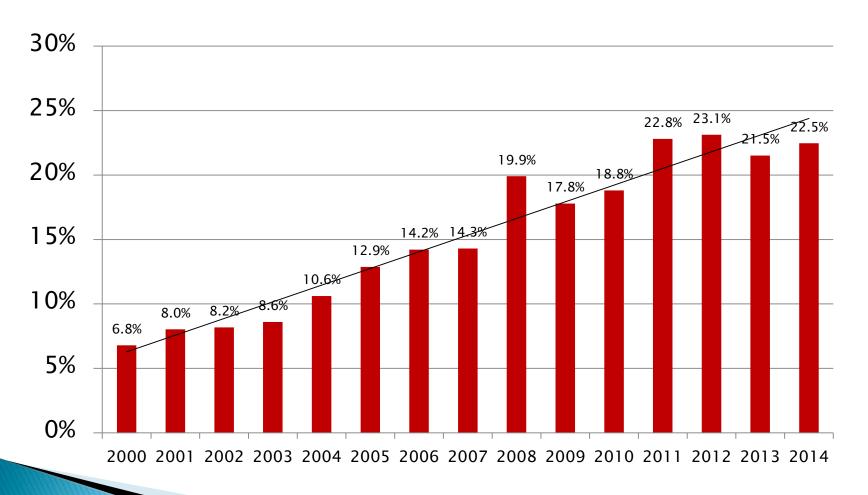


Source: USDA Long-term Projections, February 2014

U.S. Broiler Meat Exports As Share of Broiler Meat Production (2000 - 2014)



U.S. Pork Exports As Share of Pork Production (2000 - 2014)



Source: John C. Baize Associates

Domestic Constraints to Exporting more U.S. Soybean Meal?

- Continuing need for greater supply of domestic soybeans
- Improving protein levels for domestic soybeans
- Increasing struggle for acres between soybeans & corn
- Making critical investments in U.S. transportation systems
- Terminating work stoppages at U.S. port facilities
- Ending unnecessary/costly Federal & State environmental & safety/health regulations on U.S. processors and farmers
- Combating anti-GMO Federal & State legislation
- Maintaining market-oriented farm programs
- Overcoming anti-trade sentiment from far Left & Right

Global Constraints to Exporting more U.S. Soybean Meal?

- Increased competition/production South America, India, etc.
- Increased competition from mid-level proteins: DDGs, canola, etc.
- Negative effect of the stronger U.S. dollar on exports
- Slowdown in economic growth rates in key markets
- Anti-competitive trade policies: DETs, GMO-labeling
- Lack of synchronous approvals and low level presence (LLP) policy for biotech crops in major foreign markets
- Not concluding regional free trade agreements: TTP, TTIP
- Breakdown of World Trade Organization (WT0): Doha

U.S. Soymeal is Very Competitive

- Best farm-to-market system in world
- Best farm crop management
- Best delivery system
- Best risk management programs
- Diverse growing areas
- Overall quality of the soybean is worldclass



Adding Value for our Global Customers

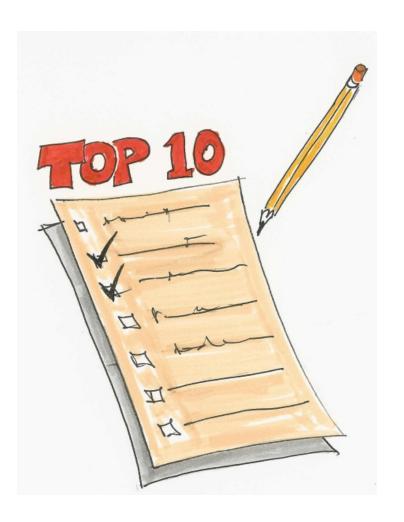
U.S. Soybeans are Unequaled

- U.S. soybeans are the most sustainable in the world.
- U.S. laws & regulations governing farmers, grain handlers, processors & exporters are the most rigorous in the world.
- U.S. soybean meal is the best overall value in the world.



Top Ten Reasons to Buy U.S. Soy Meal

- Nutritional Advantages
- 2. Availability of Supply
- 3. Reliability of Product
- 4. Consistency of Product
- 5. Quality/Claims Process
- Quality Adjustments for Feed Ingredient Buyer
- 7. Transportation Diversity
- 8. Sustainable Production
- 9. Market-Driven Policies
- 10. USSEC Real-Time Support to Foreign Buyers with "Boots on the Ground"



NOPA Values its Partnership with USSEC

- Thanks for allowing me to be a part of this important Global Strategy Session.
- On behalf of NOPA's soybean processing members, we value your ongoing efforts to promote the global use of U.S. soymeal.
- We look forward to an even closer partnership in the future.





QUESTIONS & DISCUSSION

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